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**Harvard Select Board  
Strategic Planning Session  
Hildreth House porch - 15 Elm Street  
June 9, 2019 9AM-12Noon**

**The Select board will meet to discussion their initiatives for the coming year.**

**Budget/Services:**

- 1) How will we cover shortfall in state and local revenues? Consider policies on: 1) use of stabilization; 2) use of free cash (not just for capital fund); 3) decrease funding of OPEB; 4) other?
- 2) Resident Services: Can we improve delivery of services?
- 3) Revenue generation for the Town: Exploring ways to increase revenue to the town beyond raising property taxes

**Planning:**

- 1) Master Plan: Assess progress on meeting our tasks.
- 2) Identify key priorities for Planning Board, Conservation Commission, and Park & Recreation Commission for 2020-2021
- 3) Moving forward on form-based code

**Operational:**

- 1) Annual appointments: can we improve on process, especially given the number of seats to fill? Should liaisons engage with committees to assess need for new members/continuing members?
- 2) Functioning during the Covid pandemic: Where to hold fall ATM? Socially-distant in-person meetings at Town Hall? Can we improve on transparency of committees' activities and decisions? Has there been a decline in public "attendance" at meetings? If so, how address?
- 3) Development of agreed upon criteria to evaluate and select volunteers for committees appointed by SB.
- 4) Communications re uniform, town emails for board members so that we can be accessible to residents & compartmentalize personal emails from official business.

**Additional Items:**

- 1) Plans for addressing HH Phase 2, OL Roof and HS ramp in interim, given ballot questions did not pass?
- 2) Future of Old Library
- 3) Facilities Management: Work with Facilities Manager to prioritize maintenance issues; revisit/prioritize long term capital building projects (in addition to #2 above, Fire Station and DPW Facility)
- 4) Devens: Continue participation in Devens Jurisdiction Framework Committee and advancing work of Harvard-Devens Jurisdiction Committee; engage public at appropriate milestones.
- 5) Speeding along SSR & SR Depot Rd.
- 6) Shuttle to MBTA Station

**Items from last year:**

- 1) Disposition of Bromfield House - this is a must do for next year given that it is being vacated in June 2020.
- 2) Select Board position on overall goal for Ayer Road commercial district
- 3) Housing diversity - assist with zoning changes